



With you through your journey

Annual Report
FY2024 -2025

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President's Message

Dear Esteemed Stakeholders, Valued Partners, and Dedicated Team,

It is with immense pride and a deep sense of gratitude that I present the Society of Sheng Hong Welfare Services' Annual Report for FY2024/2025. This past year stands as a testament to our unwavering commitment to community well-being, marked by strategic advancements and the culmination of truly impactful initiatives.

A significant milestone this year was our official appointment by the Ministry of Health as an Active Ageing Centre (Care). This pivotal designation reaffirms our expanded role in supporting Singapore's ageing population with integrated, accessible, and community-based care, evolving our Sheng Hong Active Ageing Hub @ Sennett into the Sheng Hong Active Ageing Centre (Care) @ Sennett. This is not merely a change in name, but a reflection of our renewed vision to empower seniors to age healthily and confidently within their communities.

Furthermore, FY2024/2025 marked a truly special moment with the launch of the fifth and final volume of our "Community Stories" project. This five-year journey has celebrated the voices of over 80 community authors and archived more than 138 heartfelt stories across 1,000 pages, capturing the resilience and humanity that defines us. This legacy, built on shared purpose and collaborative effort, embodies the very spirit of SSHWS.

As we look ahead, we remain steadfast in our vision to be a leading Taoist-operated charity in ASEAN, guided by our core values of empathy, kindness, honesty, diligence, and wisdom. Your trust and support are the bedrock of our achievements. Together, we continue to build a society where every individual, across all generations, is supported "With you through your journey".

Thank you for being an indispensable part of our journey.

Sincerely,

Mr. Long Say Keng, Adrian

President, Society of Sheng Hong Welfare Services

Secretary's Message

To Our Esteemed Members, Partners, and Supporters,

As Secretary of the Society of Sheng Hong Welfare Services, it is my privilege to reflect on FY2024/2025, a year where our commitment to robust governance and operational efficiency truly shone. This period underscores our dedication to upholding the highest standards of stewardship and ensuring the sustainable delivery of our vital services.

This past financial year, we continued to demonstrate prudent financial management, which allows us to continue expanding our reach and deepen our impact across all our service pillars, from infant care to elder care. Our diligent oversight of the budget and quarterly financial statements, as mandated by the Management Committee, ensures every resource is deployed effectively and accountably.

We also significantly invested in our human capital, prioritising professional development and core training for our staff. These trainings are crucial for equipping our team with the competencies to provide compassionate and high-quality person-centered care, particularly for our seniors.

These internal strengths are the foundation upon which our external successes are built. We remain committed to our mission of providing assistance and welfare without discrimination, ensuring our operations are not only effective but also ethically sound.

Thank you for your continued trust in our governance and operations.

Warmest regards,

Mr. Tan Thiam Lye BBM (L)

Secretary, Society of Sheng Hong Welfare Services

CEO's Message

Dear Friends, Community Members, and the Incredible SSHWS Team,

It gives me immense pleasure to share the remarkable progress and tangible impact we've achieved in FY2024/2025. This year has been defined by our proactive expansion, innovative program development, and deeper engagement with the communities we serve.

We significantly broadened our reach in eldercare by extending our Active Ageing Centre (Care) services into the Joo Seng and Sennett Estates in November 2024. Despite a slow start, the team remarkably achieved and surpassed the target set. This success would not have been possible without the strong support from our staff, esteemed partners and volunteers.

Our commitment to holistic support for families was evident through the successful third run of "Women Who Lift," our Family Violence Support Group. Our Family Service Centre has shown once again that we will stand by families through tough times. From casework to community outreach and trauma-informed group work, our team has worked tirelessly to be there for those who need us.

The number of volunteers and the hours they have contributed have both seen a significant increase this year. This remarkable growth is a clear demonstration of the trust, respect, and strong collaboration between our dedicated staff and invaluable volunteers. We are committed to exploring new avenues for volunteer recruitment, enhancing their training, and ensuring their time with us is even more impactful and rewarding.

I am deeply heartened by the team's collaborative efforts in reviewing and strengthening our policies and procedures. This year, we successfully developed new policies and procedures, showcasing our agility in adapting to the ever-changing social services landscape. This proactive stance highlights the Society's unwavering commitment to readily addressing future challenges.

These achievements are a testament to the collaborative spirit of our staff, partners and volunteers. We are deeply grateful for your invaluable contributions and look forward to forging even stronger bonds as we continue our journey of service, innovation, and community building.

Sincerely,

Mr. Ang Meng Joo, Andrew

CEO, Society of Sheng Hong Welfare Services

About Us

The Society of Sheng Hong Welfare Services (SSHWS) is the welfare arm of the Lorong Koo Chye Sheng Hong Temple Association. Society of Sheng Hong Welfare Services achieved Institution of Public Character (IPC) status on 3 November 2000.

Unique Entity Number (UEN)

T00SS0066C

Registered Address

15 Arumugam Road, Singapore 409960

Bankers

DBS Bank Ltd

Oversea-Chinese Banking Corporation Limited (OCBC)

Maybank Singapore Limited

Hong Leong Finance Limited

Bank of China



Vision

SSHWS strives to become a leading Taoist operated charity in ASEAN.



Mission

SSHWS aims to provide assistance, welfare and relief, financial or otherwise to all people, without discrimination as to race, languages, creed or religion, to promote education, and to foster friendship & community cohesion.

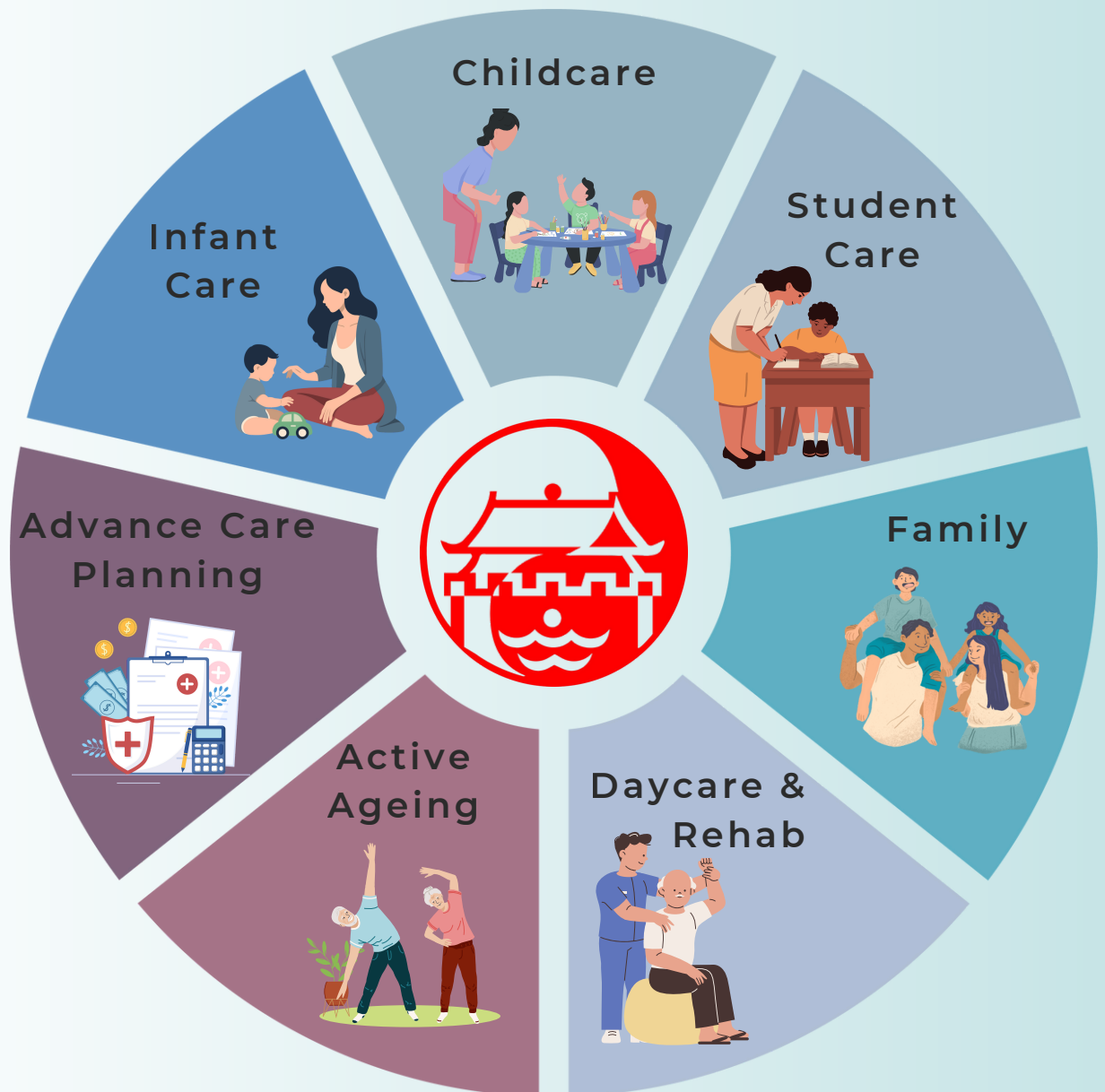


Core Values

- We empathise with sincerity and depth
- We give with kindness and compassion
- We speak with honesty and clarity
- We carry out our duties with diligence and care
- We act with wisdom, responding to what is needed, when it is needed

Our Services

SSHWS provides services that support individuals across all age groups, addressing a wide range of needs. We are committed to walking alongside every stage of life's journey.



Auditors and Management Committee

Auditors

Name	Role
Mr Hay Choon Leong	Internal Auditor
Ms Lim Geok Kian	Internal Auditor
YWL & CO Chartered Accountants	External Auditor

Auditors and Management Committee

Management Committee Meeting Attendance

(For the period from 1 April 2024 to 31 March 2025)

Name	Appointment	Attendance	Percentage
Mr Long Say Keng, Adrian	President	6/6	100%
Mr Tan Eng Wat	1 st Vice President	3/6	50%
Mr Ong Kuan BBM	Vice President	6/6	100%
Mr Siew Kian Nam	Vice President	2/6	33.3%
Mr Tan Thiam Lye BBM (L)	Secretary	4/6	66.7%
Mr Tan Ee Tiong BBM	Assistant Secretary	5/6	83.3%
Ms Tan Ching Ching	Treasurer	4/6	66.7%
Ms Amanda Tan Sian Lin	Assistant Treasurer	5/6	83.3%
Mr Tan Kim Wee	Committee Member	1/6	16.67%
Mr Tan Bok Soon	Committee Member	2/6	33.3%
Ms Goh Geok Choo	Committee Member	4/6	66.7%
Ms Ong Aii Ley	Committee Member	5/6	83.3%
Mr Stephen Yeo Kok Liang	Committee Member	3/5	60%
Mr Ng Wei Hao (Wu Weihao)	Committee Member	1/2	50%

Governance

The Society of Sheng Hong Welfare Services (SSHWS) is governed by a Management Committee whose members are elected according to the governing instrument, the Constitution. SSHWS was established with clear vision and mission objectives, which align with the governing document, the Constitution, which was last revised in October 2005.

Role of Management Committee as a Governing Board

The Management Committee provides strategic direction and oversight of all programmes and services under SSHWS. It steers the charity towards fulfilling its vision and mission through good governance.

As part of its role, the following matters require the Management Committee's approval:

- Approve budget for the financial year and monitor expenditure against budget;
- Review and approve quarterly financial statements;
- Regularly monitor the progress of SSHWS's programmes.

Term limit of Management Committee

All office-bearers, except the Treasurer and Assistant Treasurer, may be re-elected to the same or related post for a consecutive term of service. The term of office of the Committee is two years. Some of the governing board members who have been serving on the board for more than 10 consecutive years are also the founding pioneers of the charity. They remain actively involved on the board to personally guide SSHWS's ongoing progress and growth, safeguarding the fulfilment of their original vision for the organisation.

Any member of the Committee absenting himself from three meetings consecutively without satisfactory explanations shall be deemed to have withdrawn from the Committee and a successor may be co-opted by the Committee to service until the next Annual General Meeting.

Disclosure of Remuneration & Benefits Received by Management Committee Members

All Committee Members of SSHWS serve on a voluntary basis and receive no remuneration in any form in the financial year.

There is also no paid staff who is a close family member of the Executive Head or a governing board member.

Resource Management

SSHWS has in place documented human resource policies and procedures to manage and reward its employees.

SSHWS has established adequate internal control policy and procedures, including financial, operational and compliance controls, to ensure accountable and legitimate deployment and management of its resources.

Reserves Policy

To ensure long-term financial sustainability and the provision of its core activities, SSHWS has adopted the recommendations from NCSS to retain reserves. SSHWS anticipates that all its Centres and programmes will run at a deficit. From time to time, the Management Committee of SSHWS will seek funding support from its principal sponsor, the Lorong Koo Chye Sheng Hong Temple Association and its affiliates, to have enough cash flow to sustain its operations.

Public Communication

SSHWS maintains its integrity and transparency of serving for public trust and community good. SSHWS provides both financial and non-financial information on regular basis to the public about its mission, structure, programmes, activities, performance and finances through its publicity materials, letters to stakeholders, annual reports, Charity Portal, its corporate website and other online platforms such as Facebook and Instagram.

Conflict of Interest

The members of the Management Committee strive to act in the best interest of SSHWS. There are clear policies and procedures to declare, prevent and address conflict of interest. All key staff and committee members are required to declare potential conflicts of interest and abstain from decision-making when such situations of conflict arise.

Disclosure of Remuneration of Staff

Disclosure of remuneration of the three highest-paid staff, each receiving more than \$100,000, presented in bands of \$100,000 for FY2024/2025.

Remuneration Band	FY2024/2025
100,000	1

Related Entities

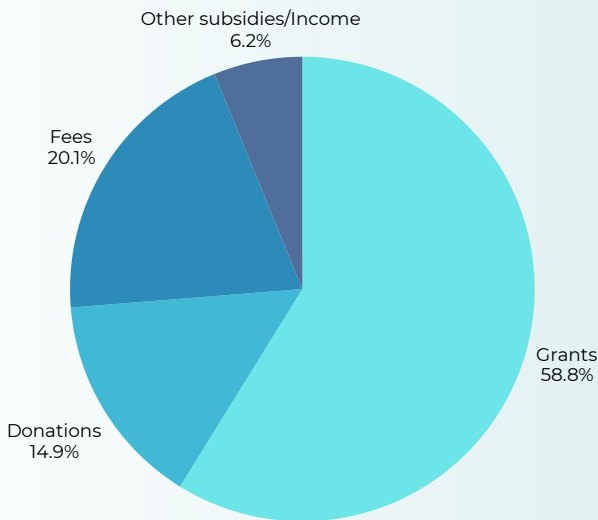
Lorong Koo Chye Sheng Hong Temple Association
15 Arumugam Road
Singapore 409960

Koo Chye Ba Sheng Hong Temple San Qing Gong Pte Ltd
21 Bedok North Avenue 4
Singapore 489948

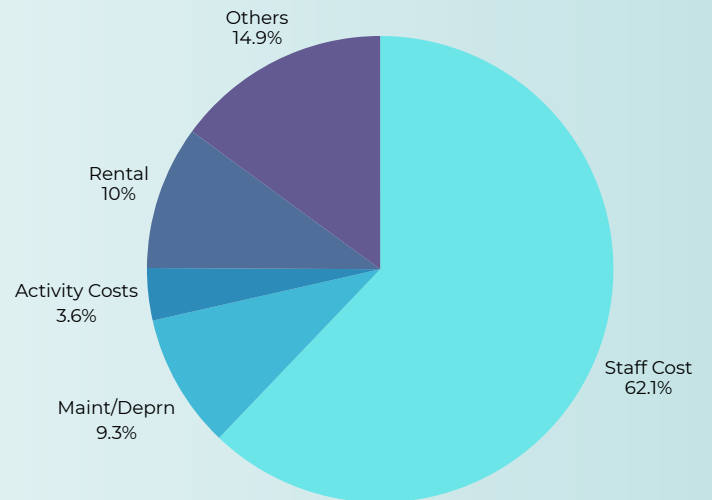
San Qing Gong Management Pte Ltd
21 Bedok North Avenue 4
Singapore 489948

Punggol Tu Di Gong Temple
10, Northshore Drive
Singapore 829974

Summary on Financial Performance FY24-25



Total Income: \$6,360,175



Total Expenditure: \$5,845,907

Our impact

We are proud to announce that in FY24/25, we have served a total of **2,311** beneficiaries through the collective efforts of our four subsidiaries.



Code of Governance

Governance Evaluation Checklist (Tier 2)

S/N	Code Guideline	Code ID	Did the charity put this into action?	If you have indicated "No" or "Partial Compliance", please explain.
Principle 1: The charity serves its mission and achieves its objectives.				
1	Clearly state the charitable purposes (For example, vision and mission, objectives, use of resources, activities, and so on) and include the objectives in the charity's governing instrument. Publish the stated charitable purposes on platforms (For example, Charity Portal, website, social media channels, and so on) that can be easily accessed by the public.	1.1	Yes	
2	Develop and implement strategic plans to achieve the stated charitable purposes.	1.2	Yes	
3	Have the Board review the charity's strategic plans regularly to ensure that the charity is achieving its charitable purposes, and monitor, evaluate and report the outcome and impact of its activities.	1.3	Yes	
4	Document the plan for building the capacity and capability of the charity and ensure that the Board monitors the progress of this plan. "Capacity" refers to a charity's infrastructure and operational resources while "capability" refers to its expertise, skills and knowledge.	1.4	Yes	
Principle 2: The charity has an effective Board and Management.				
5	The Board and Management are collectively responsible for achieving the charity's charitable purposes. The roles and responsibilities of the Board and Management should be clear and distinct.	2.1	Yes	
6	The Board and Management should be inducted and undergo training, where necessary, and their performance reviewed regularly to ensure their effectiveness.	2.2	Yes	
7	Document the terms of reference for the Board and each of its committees. The Board should have committees (or designated Board member(s)) to oversee the following areas*, where relevant to the charity: a. Audit b. Finance *Other areas include Programmes and Services, Fund-raising, Appointment/Nomination, Human Resource, and Investment.	2.3	Yes	
8	Ensure the Board is diverse and of an appropriate size, and has a good mix of skills, knowledge, and experience. All Board members should exercise independent judgement and act in the best interest of the charity.	2.4	Yes	
9	Develop proper processes for leadership renewal. This includes establishing a term limit for each Board member. All Board members must submit themselves for re-nomination and reappointment, at least once every three years.	2.5	Yes	

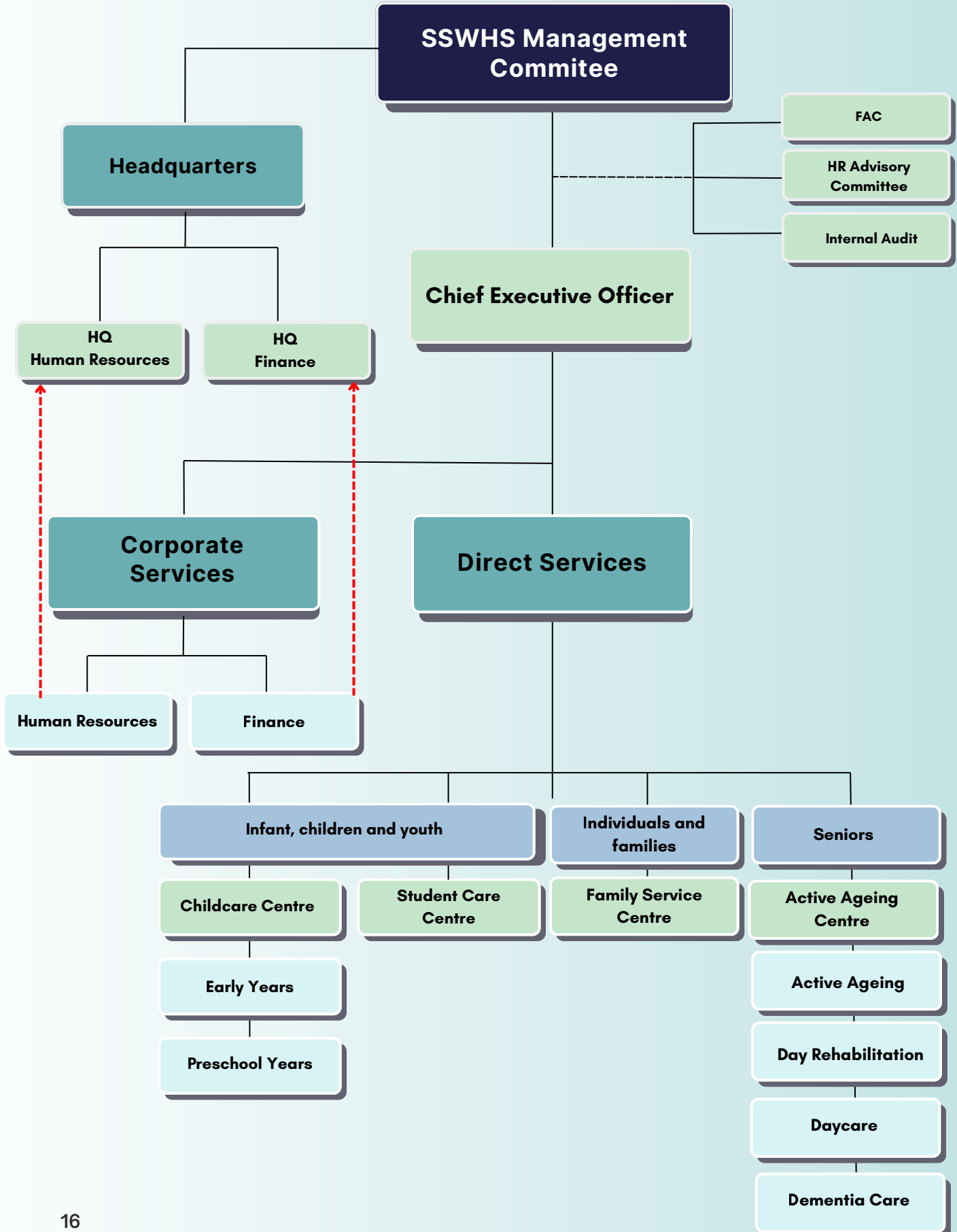
S/N	Code Guideline	Code ID	Did the charity put this into action?	If you have indicated "No" or "Partial Compliance", please explain.
10	<p>Develop proper processes for leadership renewal. This includes establishing a term limit for the Treasurer (or equivalent position).</p> <p>For Treasurer (or equivalent position) only:</p> <p>a. The maximum term limit for the Treasurer (or equivalent position like a Finance Committee Chairman, or key person on the Board responsible for overseeing the finances of the charity) should be four consecutive years. If there is no Board member who oversee the finances, the Chairman will take on the role.</p> <p>i. After meeting the maximum term limit for the Treasurer, a Board member's reappointment to the position of Treasurer (or an equivalent position may be considered after at least a two-year break.</p> <p>ii. Should the Treasurer leave the position for less than two years, and when he/she is being re-appointed, the Treasurer's years of service would continue from the time he/she stepped down as Treasurer.</p>	2.6	Yes	
11	<p>Ensure the Board has suitable qualifications and experience, understands its duties clearly, and performs well.</p> <p>a. No staff should chair the Board and staff should not comprise more than one-third of the Board.</p>	2.7	Yes	
12	<p>Ensure the Management has suitable qualifications and experience, understands its duties clearly, and performs well.</p> <p>a. Staff must provide the Board with complete and timely information and should not vote or participate in the Board's decision-making.</p>	2.8	Yes	
13	<p>The term limit for all Board members should be set at 10 consecutive years or less. Re-appointment to the Board can be considered after at least a two-year break.</p> <p>For all Board members:</p> <p>a. Should the Board member leave the Board for less than two years, and when he/she is being re-appointed, the Board member's years of service would continue from the time he/she left the Board.</p> <p>b. Should the charity consider it necessary to retain a particular Board member (with or without office bearers' positions) beyond the maximum term limit of 10 consecutive years, the extension should be deliberated and approved at the general meeting where the Board member is being re-appointed or re-elected to serve for the charity's term of service. (For example, a charity with a two-year term of service would conduct its election once every two years at its general meeting).</p> <p>c. The charity should disclose the reasons for retaining any Board member who has served on the Board for more than 10 consecutive years, as well as its succession plan, in its annual report.</p>	2.9a 2.9b 2.9c	Yes	
14	<p>For Treasurer (or equivalent position) only:</p> <p>d. A Board member holding the Treasurer position (or equivalent position like a Finance Committee Chairman or key person on the Board responsible for overseeing the finances of the charity) must step down from the Treasurer or equivalent position after a maximum of four consecutive years.</p> <p>i. The Board member may continue to serve in other positions on the Board (except the Assistant Treasurer position or equivalent), not beyond the overall term limit of 10 consecutive years, unless the extension was deliberated and approved at the general meeting – refer to 2.9.b</p>	2.9d	Yes	

S/N	Code Guideline	Code ID	Did the charity put this into action?	If you have indicated "No" or "Partial Compliance", please explain.
Principle 3: The charity acts responsibly, fairly and with integrity.				
15	Conduct appropriate background checks on the members of the Board and Management to ensure they are suited to work at the charity.	3.1	Yes	
16	Document the processes for the Board and Management to declare actual or potential conflicts of interest, and the measures to deal with these conflicts of interest when they arise. a. A Board member with a conflict of interest in the matter(s) discussed should recuse himself/herself from the meeting and should not vote or take part in the decision-making during the meeting.	3.2	Yes	
17	Ensure that no Board member is involved in setting his/her own remuneration directly or indirectly.	3.3	Yes	
18	Ensure that no staff is involved in setting his/her own remuneration directly or indirectly.	3.3	Yes	
19	Establish a Code of Conduct that reflects the charity's values and ethics and ensure that the Code of Conduct is applied appropriately.	3.4	Yes	
20	Take into consideration the ESG factors when conducting the charity's activities.	3.5	Yes	
Principle 4: The charity is well-managed and plans for the future.				
21	Implement and regularly review key policies and procedures to ensure that they continue to support the charity's objectives. a. Ensure the Board approves the annual budget for the charity's plans and regularly reviews and monitors its income and expenditures (For example, financial assistance, matching grants, donations by board members to the charity, funding, staff costs and so on).	4.1a	Yes	
22	Implement and regularly review key policies and procedures to ensure that they continue to support the charity's objectives. b. Implement appropriate internal controls to manage and monitor the charity's funds and resources. This includes key processes such as: i. Revenue and receipting policies and procedures; ii. Procurement and payment policies and procedures; and iii. System for the delegation of authority and limits of approval.	4.1b	Yes	
23	Seek the Board's approval for any loans, donations, grants, or financial assistance provided by the charity which are not part of the core charitable programmes listed in its policy. (For example, loans to employees/subsidiaries, grants or financial assistance to business entities).	4.2	Yes	
24	Regularly identify and review the key risks that the charity is exposed to and refer to the charity's processes to manage these risks.	4.3	Yes	

S/N	Code Guideline	Code ID	Did the charity put this into action?	If you have indicated “No” or “Partial Compliance”, please explain.
Principle 4: The charity is well-managed and plans for the future.				
25	Set internal policies for the charity on the following areas and regularly review them: a. Anti-Money Laundering and Countering the Financing of Terrorism (AML/CFT); b. Board strategies, functions, and responsibilities; c. Employment practices; d. Volunteer management; e. Finances; f. Information Technology (IT) including data privacy management and cyber-security; g. Investment (obtain advice from qualified professional advisors if this is deemed necessary by the Board); h. Service or quality standards; and i. Other key areas such as fund-raising and data protection.	4.4	Partial Compliance	The Board has plans to progressively review and formalise policies in the lacking areas by end of FY25-26, in line with the charity's growth and operational needs.
26	The charity's audit committee or equivalent should be confident that the charity's operational policies and procedures (including IT processes) are effective in managing the key risks of the charity.	4.5	Yes	
27	The charity should also measure the impact of its activities, review external risk factors and their likelihood of occurrence, and respond to key risks for the sustainability of the charity.	4.6	Yes	
Principle 5: The charity is accountable and transparent.				
28	Disclose or submit the necessary documents (such as Annual Report, Financial Statements, GEC, and so on) in accordance with the requirements of the Charities Act, its Regulations, and other frameworks (For example, Charity Transparency Framework and so on).	5.1	Yes	
29	Generally, Board members should not receive remuneration for their services to the Board. Where the charity's governing instrument expressly permits remuneration or benefits to the Board members for their services, the charity should provide reasons for allowing remuneration or benefits and disclose in its annual report the exact remuneration and benefits received by each Board member.	5.2	Yes	
30	The charity should disclose the following in its annual report: a. Number of Board meetings in the year; and b. Each Board member's attendance.	5.3	Yes	
31	The charity should disclose in its annual report the total annual remuneration (including any remuneration received in the charity's subsidiaries) for each of its three highest-paid staff, who each receives remuneration exceeding \$100,000, in incremental bands of \$100,000. Should any of the three highest-paid staff serve on the Board of the charity, this should also be disclosed. If none of its staff receives more than \$100,000 in annual remuneration each, the charity should disclose this fact.	5.4	Yes	

S/N	Code Guideline	Code ID	Did the charity put this into action?	If you have indicated "No" or "Partial Compliance", please explain.
32	The charity should disclose in its annual report the number of paid staff who are close members of the family of the Executive Head or Board members, and whose remuneration exceeds \$50,000 during the year. The annual remuneration of such staff should be listed in incremental bands of \$100,000. If none of its staff is a close member of the family of the Executive Head or Board members and receives more than \$50,000 in annual remuneration, the charity should disclose this fact.	5.5	Yes	
33	Implement clear reporting structures so that the Board, Management, and staff can access all relevant information, advice, and resources to conduct their roles effectively. a. Record relevant discussions, dissenting views and decisions in the minutes of general and Board meetings. Circulate the minutes of these meetings to the Board as soon as practicable.	5.6a	Yes	
34	Implement clear reporting structures so that the Board, Management, and staff can access all relevant information, advice, and resources to conduct their roles effectively. b. The Board meetings should have an appropriate quorum of at least half of the Board, if a quorum is not stated in the charity's governing instrument.	5.6b	Yes	
35	Implement a whistle-blowing policy for any person to raise concerns about possible wrongdoings within the charity and ensure such concerns are independently investigated and follow-up action taken as appropriate.	5.7	No	Will be implemented in FY25/26
Principle 6: The charity communicates actively to instill public confidence.				
36	Develop and implement strategies for regular communication with the charity's stakeholders and the public (For example, focus on the charity's branding and overall message, raise awareness of its cause to maintain or increase public support, show appreciation to supporters, and so on).	6.1	Yes	
37	Listen to the views of the charity's stakeholders and the public and respond constructively.	6.2	Yes	
38	Implement a media communication policy to help the Board and Management build positive relationships with the media and the public.	6.3	No	Will be implemented in FY25/26

Organisation Structure



Key Personnel



Andrew Ang
Chief Executive Officer (CEO)



Eunice Lim
Assistant Director (Head of FSC)



Veronica Kashmir
Childcare Principal



Evelyn Choo
Student Care Centre Manager



Yap Poh Keong
Active Ageing Centre Manager



Where Every Child's Journey Unfolds with Care

MacPherson Sheng Hong Childcare Centre, established on 4 December 2005, is a rare, stand-alone preschool without government funding, sustained by the Society of Sheng Hong Welfare Services. Located in Sennett Estate, the spacious two-storey centre features a natural garden, outdoor playground, and Edible Garden, promoting outdoor, eco-friendly learning over screen-based methods. Serving children aged 2 months to 6 years, the centre offers a play-based curriculum aligned with Early Years Development Framework (EYDF) and Nurturing Early Learners (NEL) frameworks, while ensuring academic readiness for primary school. We also support children with mild special needs, believing every child deserves quality education. Over the years, many alumni, families, and teachers have returned with fond memories—heartfelt reminders of our meaningful work in nurturing the next generation.



Infant and Childcare



Our Early Years Program (2 months to 3 years)

embraces a play-based approach, where children learn through hands-on exploration, sensory experiences, and meaningful interactions. We believe each child is unique and develops at their own pace, and we aim to nurture their independence, creativity, and social-emotional growth in a safe and caring environment. With a strong emphasis on communication, self-help skills, and relationship-building, we lay the foundation for a lifelong love of learning.

Through our **Early Years Explorer programme**, infants and toddlers are supported in a nurturing, sensory-rich environment that promotes cognitive, motor, and emotional development. Our dedicated educators build trusting relationships with each child, creating a secure space for curiosity and discovery. Understanding that the first three years are crucial for brain development, we offer age-appropriate, meaningful experiences that help each child thrive during this critical stage.

Our Preschool Years Programme (4 to 6 years)

is grounded in a holistic, values-based approach that nurtures joyful learning in a safe and inclusive environment. Guided by our core values of Respect, Integrity, Sharing, and Empathy (RISE), the Creative Curriculum fosters character development, problem-solving, and resilience through hands-on, real-world experiences. We cultivate an appreciation for diversity and encourage children to embrace differences in race, gender, religion, and abilities—preparing them to thrive as confident, compassionate learners in an ever-changing world.





Our Chinese Mother Tongue Programme

brings language to life through joyful, hands-on experiences like songs, storytelling, and role-play. Children learn the language while exploring traditions, celebrating festivals, and deepening their appreciation for culture and heritage.

We are proud to be an **Eco-Friendly Preschool**, where children grow and learn in a green, sustainability-focused environment. Through hands-on experiences, we nurture a love for nature, raise eco-awareness, and encourage responsible habits from an early age.

- Sustainable Practices – Emphasising recycling, water conservation, and the use of eco-friendly materials
- Outdoor Learning – Fostering curiosity through nature-based play and gardening activities
- Environmental Awareness – Inspiring children to care for the planet through fun and meaningful experiences



Nurturing Young Minds for a Sustainable Future



Our complimentary **Taiji Programme** introduces kindergarten children to this traditional Chinese practice in a fun and meaningful way. Guided by experienced trainers from China, the sessions develop children’s balance, coordination, and focus while nurturing patience, self-discipline, and emotional well-being. Through slow, mindful movements, children build physical strength and inner calm, gaining confidence and a deeper appreciation for Chinese culture —making their learning journey truly holistic.

Language and Experiential Learning

Our K1 and K2 children participated in the Wild Wild Learning (WWL) Tamil Language Programme, a Ministry of Education initiative promoting Tamil through experiential learning. The journey began with the “I’m a Panda Keeper” programme at River Safari, followed by a self-guided park exploration to apply language skills in real-world settings. In class, children built model panda habitats in the “Creating a Home for Panda” project and engaged families through take-home assignments. This project successfully blended language learning with creativity, nature appreciation, and family involvement.

Character Building and Community Engagement

Through the “Start Small Dream Big” initiative by ECDA, our Kindergarten 1 and 2 children embraced the values of compassion and generosity. Themed “Give with a Grateful Heart,” the project included a charity bazaar, poster-making, canvas art, and sales of pre-loved items to raise funds for KidStart Singapore. Racial Harmony Day celebrations featured family-sponsored traditional foods, further enriching the community experience. Parents played an active role, strengthening home-school partnerships and reinforcing values of empathy and service.

Sustainability and Creative Expression

Our centre took part in the 2024 Sembcorp School Recycling League and was awarded the Bronze Award. Children learned to identify recyclables, understand sustainability, and work together toward environmental goals. The project encouraged creative expression through posters and upcycled art, developing both cognitive and motor skills while promoting eco-conscious habits. In addition, we staged our first school-wide concert, “K-POP,” where children from all levels expressed themselves through dance. The performance nurtured teamwork, confidence, and joy, culminating in a vibrant celebration with families and educators.



Celebrating Special People and Shared Moments

Throughout the year, our centre hosted a series of meaningful events that celebrated the important people in our children's lives and created joyful memories. On Mother's Day, children expressed love and gratitude by preparing handmade snacks for their mothers, while Father's Day was celebrated with a fun, sports-themed bonding event that brought laughter and quality time to families.

Cherishing Childhood and Those Who Nurture It

Children's Day was marked by a two-part celebration — an excursion to Kidz Amaze (a proud first for our Infant class), followed by a centre-wide event filled with bouncy castles, game stations, and treats sponsored by staff and parents. Teacher's Day was an emotional celebration honouring our educators, featuring a full-day appreciation event and a touching video tribute from children and parents. The celebrations continued with a bonding trip to Johor, strengthening team spirit among staff.

Recognising the Heart Behind the Scenes

In 2024, we introduced Appreciation Day for Non-Teaching Staff, recognising the essential roles of cleaners, cooks, drivers, aides, and admin staff. Children showed their appreciation through handmade gifts, cards, and performances. It was a moving celebration that highlighted the importance of every individual who contributes to the nurturing environment of our centre.





Nurturing Young Minds Beyond the Classroom

Since January 2001, **Hougang Sheng Hong Student Care Centre** has been providing care and supervision for school-going children, between the ages of 7 to 14. Our Centre offers a safe, clean, and nurturing environment where children can learn, play, and rest, supported by caring staff and nutritious home-cooked meals. We aim to create a home away from home for children during after-school hours. Our daily programme includes homework supervision, organised play, enrichment, and recreational activities, with additional educational outings and programmes during school holidays. Believing that it takes a village to raise a child, we collaborate closely with community stakeholders and volunteer groups to provide holistic support for every child's development.

Experiential learning is a vital part of our programme, and field trips play a key role in bringing this to life. By engaging directly with the world around them—whether at museums, historical sites, or nature parks—children deepen their academic understanding while developing critical thinking, curiosity, and social skills. These hands-on experiences help bridge the gap between theory and practice, making learning more meaningful, memorable, and enjoyable beyond the classroom.



Field trips also support holistic development by fostering independence, responsibility, and teamwork. In new environments, children learn to navigate challenges, collaborate with peers, and manage themselves in unfamiliar settings—valuable life skills that extend far beyond academics. By making field trips a core part of our approach, we not only enrich learning but also nurture confident, well-rounded individuals.

Soccer is a core part of our **WeCan! Empowerment Programme**, offering children essential physical, social, and cognitive benefits. Beyond promoting fitness and coordination, it builds teamwork, communication, and emotional resilience. In a fast-changing, tech-driven world, soccer helps children develop adaptability, quick thinking, and problem-solving skills—equipping them with the tools to thrive both on the field and in life.



A **character-building curriculum** in our centre focuses on nurturing key life skills such as responsibility, empathy, resilience, and integrity. Through various activities like teamwork exercises, problem-solving tasks, and reflective discussions, children are encouraged to make positive choices, handle challenges, and interact respectfully with others. By fostering an environment of trust and support, this curriculum helps children develop strong moral values, build self-confidence, and strengthen interpersonal relationships. These skills lay the foundation for becoming responsible, compassionate, and well-rounded individuals in the future.



Show and Tell and public speaking activities at our Centre help children build confidence, communication skills, and self-expression. By learning to present their ideas clearly and listen actively to others, children gain the confidence to speak in front of an audience. Practised in a supportive environment, these skills strengthen their self-esteem and prepare them for future success.



Inspiring stories helps children develop resilience, empathy, and motivation. Through real-life tales of perseverance and kindness, teachers encourage students to overcome challenges and believe in themselves. These stories instill positive values, boost confidence, and nurture a growth mindset, preparing children for future success.

Community partnerships are key to enriching our after-school programmes, offering resources, mentorship, and diverse learning opportunities. With support from local organisations, volunteers, and schools, children benefit from tutoring, sports, arts, and more—gaining life skills, confidence, and a sense of belonging. These collaborations create a nurturing environment that supports each child’s holistic development and future success.



We are grateful to our community partners:

Finastra Financial Software Solutions, Heartware Network, McDonald’s, Regent Secondary School, Republic Polytechnic, Singapore Management University, Tampines Meridian Junior College, and YuYing Secondary School.

The **support of our volunteers** has been truly invaluable in enriching the lives of the children at our student care centre. From assisting with activities and academic support to offering a listening ear, their dedication brings warmth, encouragement, and a strong sense of community. We are deeply grateful for their time, effort, and heartfelt commitment in making a lasting impact on our children’s growth and well-being.



Creating meaningful and memorable learning experiences outside the classroom is an important part of our work with children. These opportunities would not be possible without the generosity of our supporters.

We would like to take this opportunity to express our heartfelt appreciation to **our long-time sponsor**, whose continued support has enabled us to **organise field trips that enrich the lives of the children we serve.**



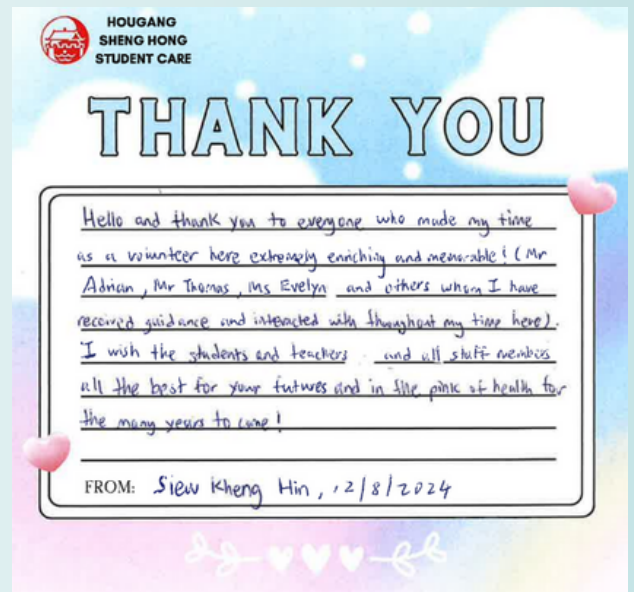
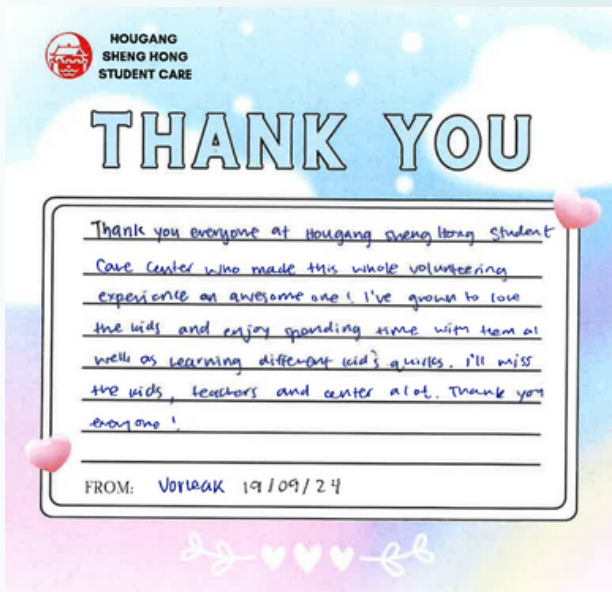
Testimonials from Parents



As a teacher, Mr Thomas And has been professional and approachable. He would listen and discuss matters in an amicable manner. This puts us at ease to communicate with each other and resolve any concerns.

He is able to handle the kids well, especially when difficult and sensitive situations occur between them. Besides being the disciplinarian, he also fulfils the role of a father figure, providing care and concern for the students at the centre. I am able to see that my son, looks up to and respects Mr Thomas a lot more than the other teachers. As such, I am confident that my son is in good hands with teachers like Mr Thomas on-board.

Feedback from Volunteers





Supporting Families Through Every Season

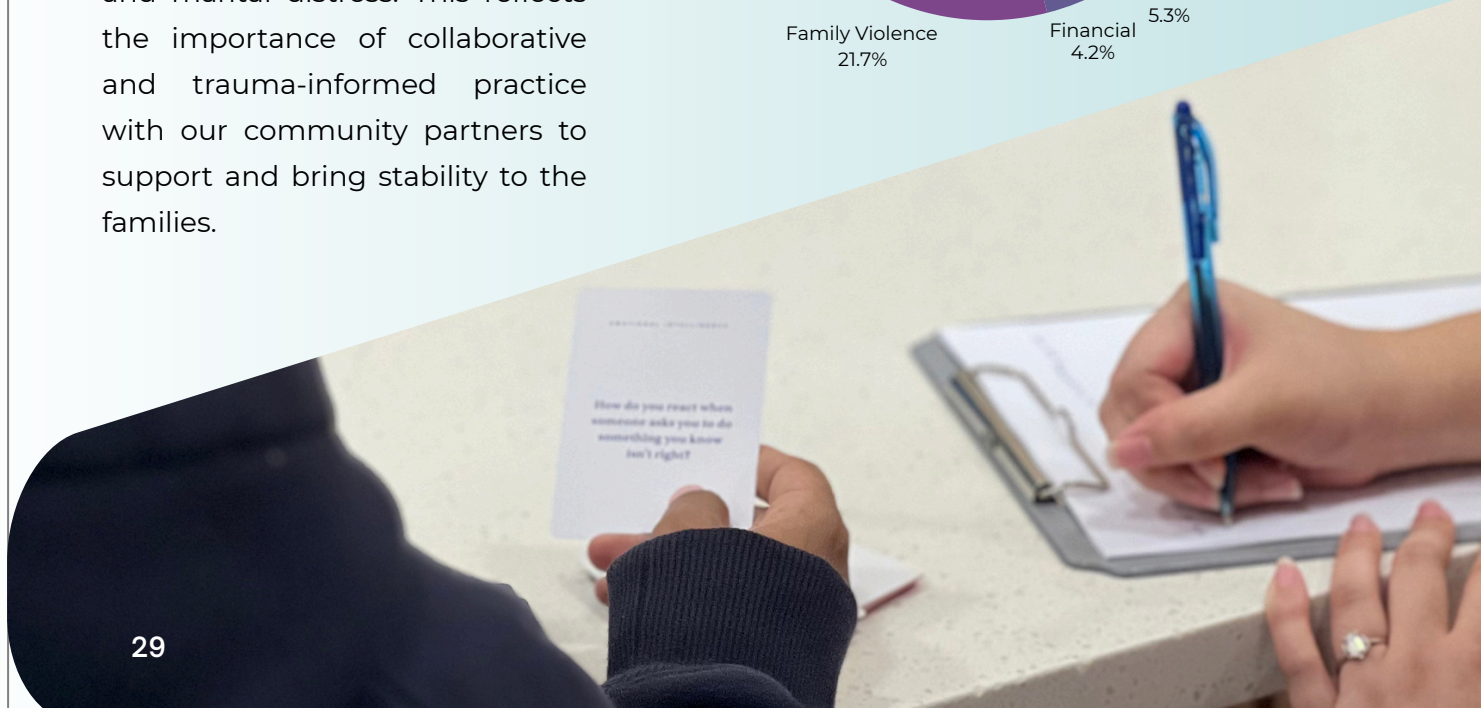
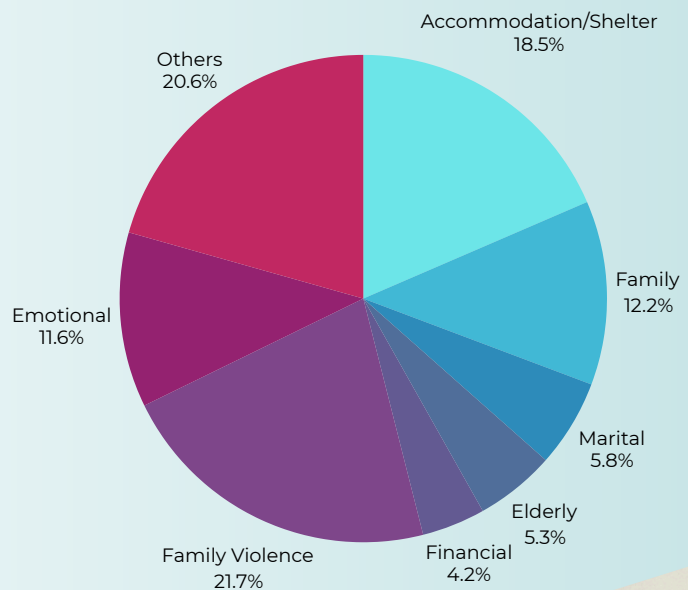
Hougang Sheng Hong Family Service Centre is a community-based centre in north-east Singapore that supports individuals and families facing social or emotional challenges. As part of Singapore's network of Family Service Centres, we provide case management and counselling through our team of professional Social Work Practitioners. Working closely with partners and agencies, we aim to offer coordinated, holistic support that empowers clients towards greater stability, self-reliance, and social mobility.

Casework and Counselling

In FY 24/25, Hougang Sheng Hong Family Service Centre received a total of **242 new enquiries** for casework and counselling services through self-referral, community partners and residents. More than 50% of these enquiries were opened as case for further support to the individuals and families. On average, the FSC served **362 unique households** in our service boundary, reflecting the sustained demand for support services.

Total No. of Cases	No. of new cases	No. of cases closed	Total No. of Sessions	Total No. of Enquiries
362	133	170	1718	242

Our clients present with a diverse range of complex needs, including emotional difficulties, parenting challenges and behavioural issues. Notably, for the third consecutive year, **family violence has remained the most prevalent presenting concern** in our service boundary. Families impacted by family violence often face multiple challenges, particularly emotional and marital distress. This reflects the importance of collaborative and trauma-informed practice with our community partners to support and bring stability to the families.



Together in Care: Food Support that Complements Our Work with Families

Community Food Pack Programme is an ongoing collaboration with **Food from the Heart (FFTH)** since August 2022. It is aimed at supporting clients facing food insecurity. The programme provides monthly food packs containing non-perishable food items, as well as fresh fruit, vegetables and eggs. The food packs help alleviate financial worries and ensures access to essential nutrition for our clients. In FY 24/25, a total of **485 food packs** were distributed and it benefitted **54 families**.

Clients also participated in the Food from the Heart Toy Buffet held on 8 November 2024. This invitation was extended to all existing FSC's clients with children aged between 5 to 13 years old where they had the autonomy to select the toys that they preferred.

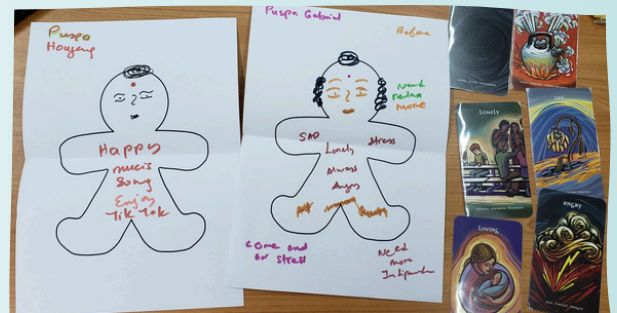
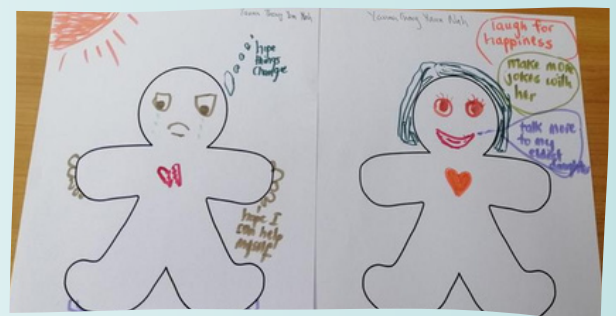
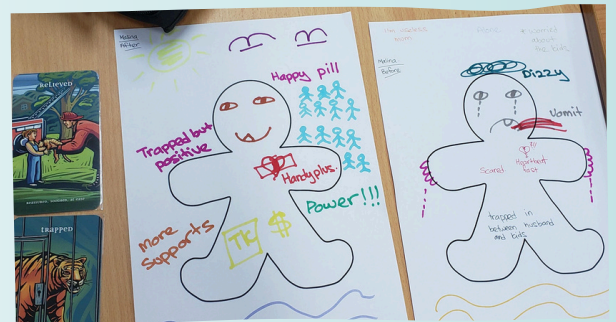


Groupwork

The third run of **Women Who Lift, a Family Violence Support Group**, was successfully completed from October to November 2024. Developed in response to the growing number of clients affected by family violence, the programme reflects the FSC’s ongoing commitment to provide compassionate and innovative support. Women Who Lift offered a safe and empowering space for participants to share their journeys, build peer support, and gain vital knowledge.

Through psychoeducation, participants learned to recognise early signs of abuse, explore safety planning, and develop practical coping strategies. A key enhancement in this run was the collaboration with the Community Psychology Hub (CPH), which led sessions on stress management and communication skills, equipping participants with tools for daily life.

The programme saw an average attendance rate of 64.3%, with participants attending at least three sessions. Notably, 40% of participants reported increased confidence in managing violence and applying coping techniques. Many also found strength and insight through the sharing of personal experiences. Women Who Lift continues to be a cornerstone of the FSC’s efforts to address family violence, fostering resilience, empowerment, and a strong sense of community among survivors.



Groupwork



A.C.T.I.V.E. is a psycho-educational support group designed to promote active aging by encouraging social participation among older adults. The programme focused on enhancing physical, cognitive, and emotional well-being through topics such as preventive health, dementia awareness, emotional resilience, digital literacy, end-of-life planning, and lifelong learning.

With an 80% completion rate and high engagement, 90% of participants reported better understanding of cognitive health, and many joined community exercise groups. All formed new friendships, and a peer-led group chat was set up for ongoing support. Pre- and post-test scores improved from 3.79 to 3.87, indicating the programme's effectiveness in fostering active aging through education and connection.



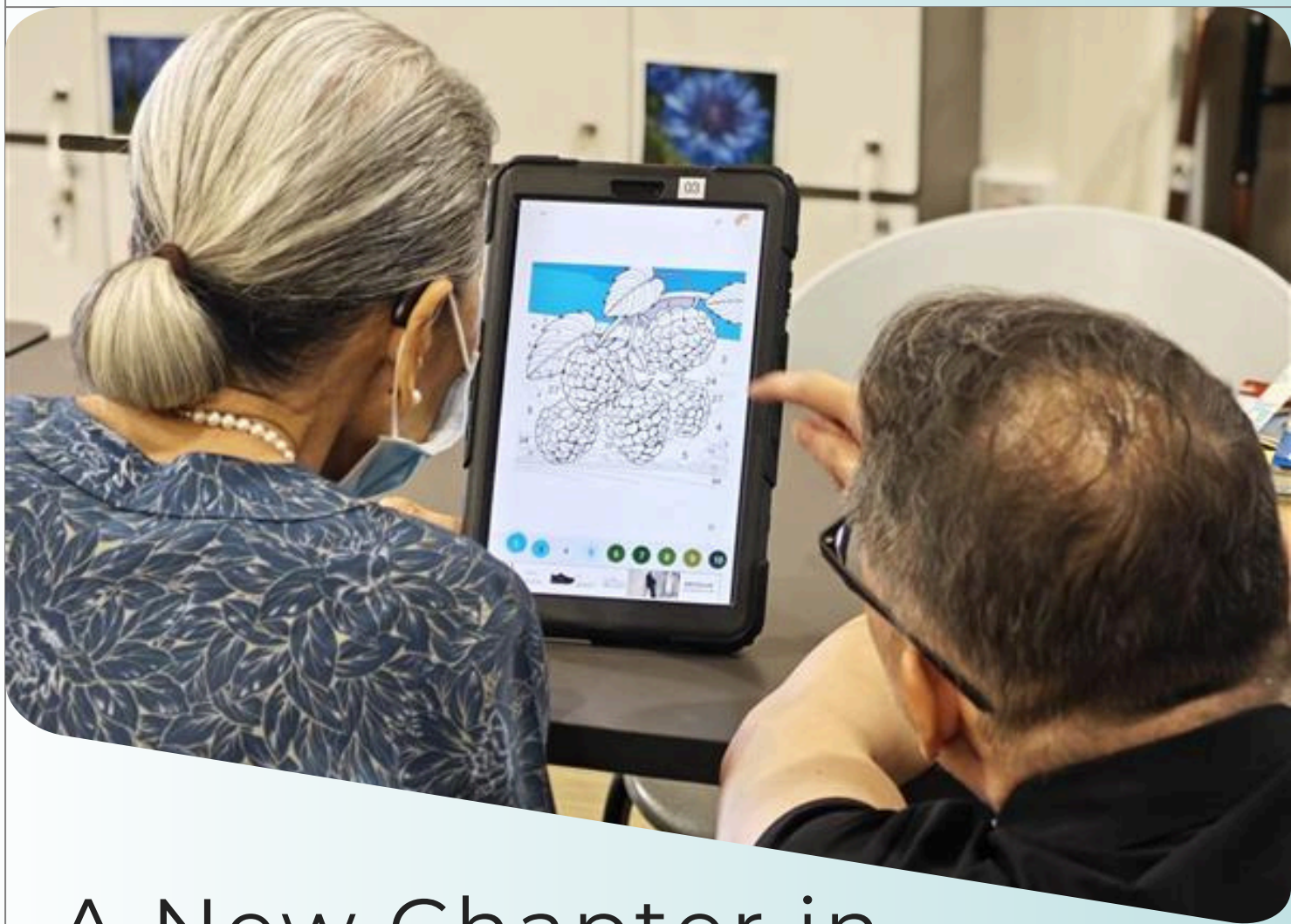


Community Work

Over the past year, our Community Work team remained focused on strengthening partnerships and understanding emerging community needs. We collaborated with WeHiro to engage Temasek Polytechnic student leaders in a Community Walk, raising awareness about the challenges faced by rental flat residents and encouraging meaningful youth volunteerism.

We also partnered with DBS Foundation to organise a Community Pop-Up Market for low-income residents, including our FSC clients. Beneficiaries selected essential groceries with guidance from DBS Foundation staff, making the support more personalised and empowering.

To build stronger networks, we engaged partners such as Fei Yue CREST, SHINE Youth, and GEM Shelter through regular touchpoints, and took part in sector-wide discussions with other FSCs. We also conducted a community needs survey to inform future planning—reinforcing our commitment to collaboration, adaptability, and proactive community support.



A New Chapter in Serving Our Seniors

FY2024 marked a transformative milestone for the Society of Sheng Hong Welfare Services (SSHWS). We are honoured to have been appointed by the Ministry of Health (MOH) as an Active Ageing Centre (Care), effective 1 April 2024. This appointment reaffirms SSHWS's ongoing commitment to supporting Singapore's ageing population through integrated, accessible, and community-based care.

In line with this new designation, our centre at 175 MacPherson Road was renamed from Sheng Hong Active Ageing Hub @ Sennett to **Sheng Hong Active Ageing Centre (Care) @ Sennett**.

This rebranding signals more than a change in name—it reflects our expanded role and renewed vision of empowering seniors to age healthily, meaningfully, and confidently within their own communities.

A Holistic Model of Care Under One Roof

As an appointed Active Ageing Centre (Care), we remain committed to delivering a comprehensive and holistic model of care that supports the overall well-being of seniors—encompassing their physical, emotional, cognitive, and social needs.

Through this integrated approach, our centre now provides a broad spectrum of services designed to empower seniors to age actively and confidently within the community.

Day Care Services

We provide a safe and nurturing daytime environment for seniors who require personal assistance and supervision. Each day is structured with activities designed to promote engagement, routine, and mental stimulation, while supporting physical health and social connection.

Day Rehabilitation Services

Our rehabilitation services include customised physiotherapy and occupational therapy aimed at helping seniors maintain or regain mobility, balance, strength, and independence. These sessions are vital for fall prevention and improved quality of life.

Active Ageing Programmes

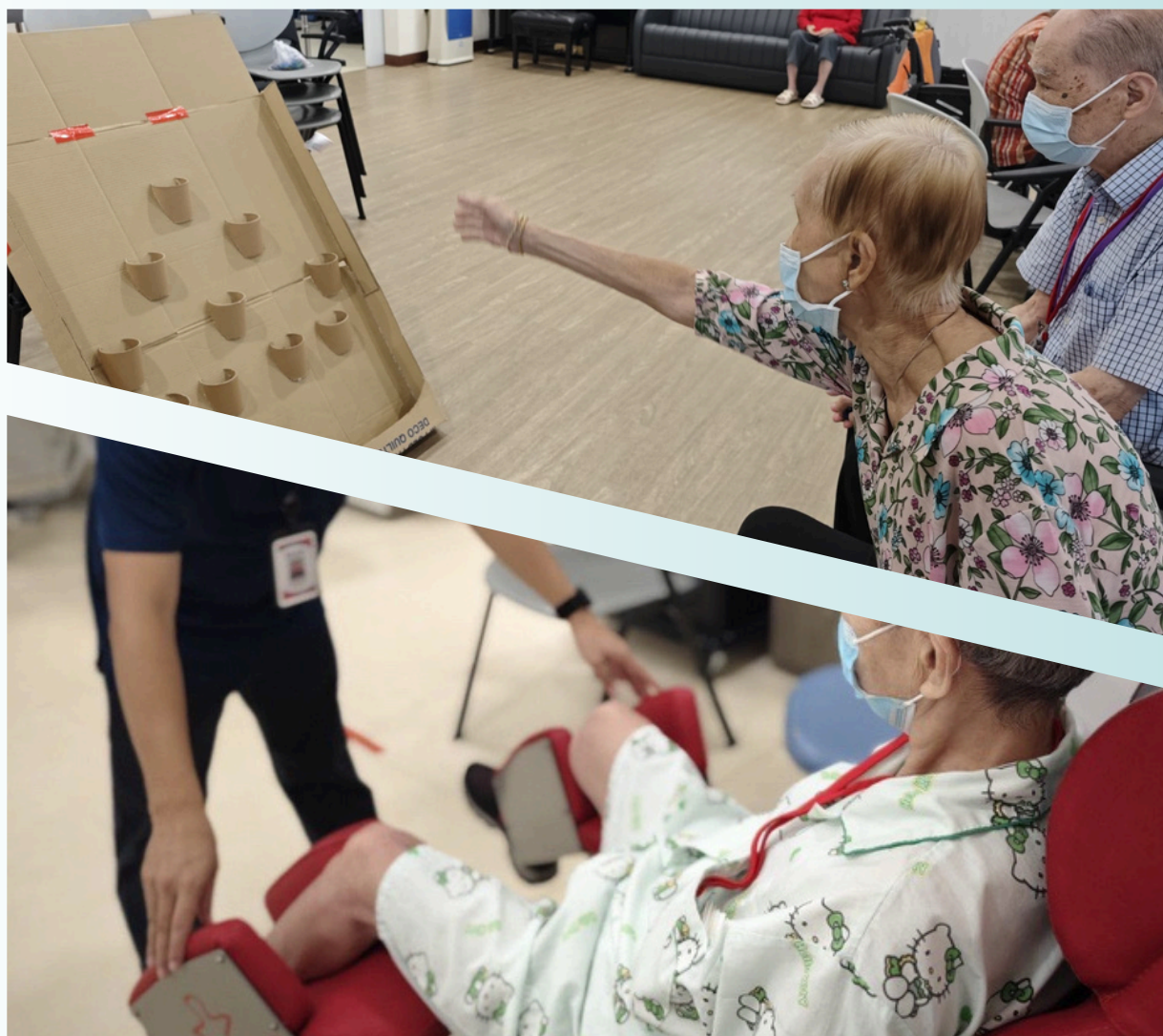
We continue to run a diverse range of recreational, wellness, and social activities that encourage seniors to stay active and involved in the community. These programmes are curated to promote physical fitness, mental agility, social bonding, and lifelong learning.



Day Care Services

In FY2024, our Day Care and Rehabilitation Centre supported a total of **108 seniors**, a testament to the growing need for community-based eldercare services. This figure also reflects the trust that families and caregivers place in our services.

Service Type	Number of Beneficiaries
Dementia Day Care	86
Day Rehabilitation	22
Total	108



Programmes that Inspire Active and Purposeful Living

Our Day Care Centre remains a key pillar of our ageing-in-place strategy. It is designed to be a vibrant and welcoming environment that allows seniors to remain connected to others while receiving essential care. We recognize that beyond clinical support, emotional well-being and a sense of belonging are vital to ageing well.

We are committed to promoting active ageing through thoughtfully designed, person-centred programmes. In FY2024, we introduced and continued a variety of weekly and quarterly activities.



Weekly Activities

These regular sessions are carefully tailored to cater to different interests and physical abilities. They include:

- Chair Zumba and Chair Aerobics to improve mobility and cardiovascular health
- Art & Craft workshops to encourage creativity and hand-eye coordination
- Karaoke, Games Days, and Bingo to foster social interaction and cognitive engagement

Quarterly Outings

We organized excursions to places such as Gardens by the Bay, offering our seniors meaningful opportunities to experience nature, enjoy cultural landmarks, and strengthen social bonds with peers and staff.



Collaborations with Community Partners

Our programmes were significantly enhanced through collaborations with community partners, who contributed fresh perspectives, volunteer support, and valuable intergenerational experiences.

Notable partnerships in FY2024 included:

- Sennett Residents' Network (SRN): Volunteers led festive arts and crafts sessions, such as Chinese New Year decoration-making, fostering cultural connection and creativity.
- Infocomm Media Development Authority (IMDA): Delivered educational sessions on digital literacy and scam prevention, equipping seniors with essential skills to navigate the digital landscape safely.
- Cedar Girls' Secondary School & Anderson-Serangoon Junior College (ASRJC): Students engaged seniors through meaningful intergenerational bonding activities. We were honoured to receive an Outstanding Partnership Award from ASRJC in recognition of this collaboration.
- Calvary Baptist Church: Their ukulele group conducted musical sing-along sessions, lifting spirits and evoking cherished memories among our seniors.



Greening Our Grounds: Launch of the Eco-Garden

A key highlight of FY2024 was the completion of our eco-garden, a tranquil and therapeutic outdoor space designed to foster well-being through nature. Developed over two months, the garden features a diverse selection of plants and trees, creating a multi-sensory environment for our seniors.

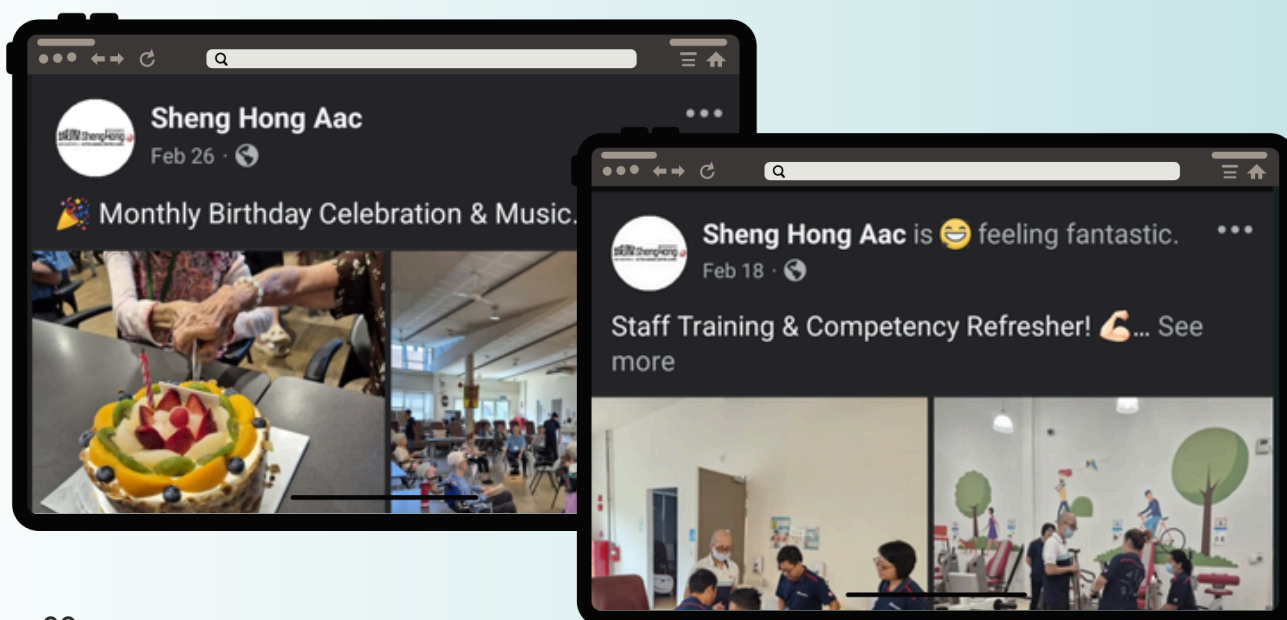
Weekly gardening activities not only offer light physical activity, but also serve as a channel for emotional expression and mindfulness—fostering a sense of achievement, purpose, and joy.



Enhancing Communication and Community Awareness

In our efforts to strengthen engagement with families and the public, we introduced two major communication channels:

- Quarterly Newsletter: This regular publication provides updates on new programmes, events, and highlights, keeping families informed about the progress and experiences of their loved ones.
- New Facebook Page: Launched to broaden our digital outreach, the page showcases daily activities, success stories, and educational content, thereby increasing public awareness and encouraging volunteer participation.



Investing in Staff Capacity and Professional Development

To ensure high-quality care, we prioritised professional training and development for our staff. In FY2024, all care staff and drivers completed mandatory training in:

- Basic Food Preparation
- CPR and AED
- Dementia Care

These trainings equip our team with the knowledge and competencies to respond to emergency situations, uphold hygiene standards, and provide compassionate and person-centred care—especially for seniors living with cognitive conditions such as dementia.

Shaping the Next Generation: Internship with ITE

SSHWS remains committed to nurturing future talent in the eldercare and social service sectors. In FY2024, we collaborated with the Institute of Technical Education (ITE) to host two interns from the Sport Management faculty for a four-month placement. During the internship, the students:

- Observed and assisted in daily care routines
- Participated in therapy sessions under supervision
- Designed and implemented simple exercise sessions
- Supported seniors in using therapy equipment

This partnership not only provided the students with practical skills, but also instilled in them a deeper understanding of senior care and the value of social service.

Active Ageing Centre

In April 2024, Sheng Hong was officially appointed as an Active Ageing Centre (AAC) under the Agency for Integrated Care (AIC)—marking a significant milestone in our commitment to supporting seniors in Sennett and Joo Seng Estates.

With this, we embarked on a journey to promote:

- Well-being through exercise and health programmes
- Lifelong learning through enrichment classes
- Social connection through community engagement

Outreach in Sennett Estate

We kicked off with a successful collaboration with the Health Promotion Board (HPB), introducing two exciting exercise programmes to our senior in Sennett Estate:

- Yoga-latte – combining relaxation and light movement
- K-pop Aerobics – fun, energizing workouts inspired by K-pop rhythms



Beyond promoting physical activity, we placed a strong emphasis on health education. Regular health talks conducted by the National Kidney Foundation (NKF) and National Healthcare Group (NHG) helped raise awareness of critical health issues and encouraged seniors to take a more proactive role in managing their well-being.



We also focused on lifelong learning and enrichment, offering English language classes, drawing, sewing, and cooking workshops. These activities, led by our dedicated volunteers, provided not only skill development but also joyful social interaction.



Our partnership with “Edible Garden City” led to engaging trips to local farms—giving our seniors a refreshing outdoor experience and promoting healthy eating habits.

Festive seasons also brought moments of joy and unity in our centre, as we celebrated National Day, Mid-Autumn Festival, Christmas and Chinese New Year. These celebrations provided opportunities for seniors to bond, laugh, and make lasting memories.



Reaching Joo Seng Estate

In November 2024, Sheng Hong Active Ageing Centre (Care) embarked on a new chapter of community outreach by extending our services into the Joo Seng Estate. This expansion was made possible through the support of Healthier SG, which provided an essential platform for us to introduce our programmes and services to seniors in the neighbourhood.

Building on this momentum, we established key partnerships that deepened our engagement with the local community. Notably, we collaborated with the NKF to launch “Joo Seng’s Kopi Talk”—a meaningful dialogue session centred around kidney’s health and wellness. We also worked closely with NHC to provide seniors with accessible and practical health education, making these sessions both informative and interactive.



In line with our commitment to enriching the lives of seniors through meaningful experiences, Sheng Hong Active Ageing Centre marked the festive season with a series of joyful celebrations.

During Christmas and Chinese New Year, our Centre organized a range of exciting and inclusive activities that brought festive cheer to our seniors. Highlights included a magical night tour of Orchard Road, where seniors enjoyed the dazzling holiday lights and vibrant city atmosphere.

To usher in the Lunar New Year, we hosted a traditional “Lohei” session filled with laughter and well wishes and brought seniors on a shopping outing to Kallang Wave Mall, enabling them to prepare for the celebrations with ease and joy. Our Karaoke Club also had the unique opportunity to attend “Coffee Morning & Afternoon Tea 2025: Timeless Hokkien Hits” at the Esplanade—an event that stirred nostalgia and sparked lively sing-alongs, creating treasured memories for all who attended.

These festive experiences not only deepened social bonds but also fostered a sense of belonging and celebration among our seniors, many of whom shared that these events were the highlights of their year.

A highlight of our outreach efforts was the Valentine’s Day Celebration on 14 February 2025, which brought together 120 seniors for an afternoon filled with warmth and joy. The event featured karaoke, live music, dancing, and a sumptuous buffet—offering seniors an opportunity to connect socially and celebrate together.

These community efforts were made possible with the valuable support of the Joo Seng Resident Network and Neighbour Ring Community Services, as well as our dedicated team’s door-to-door outreach. Their combined efforts enabled us to build trust and raise awareness of our centre’s presence and offerings among seniors in the estate.



By the close of FY2024, our Active Ageing Centre had successfully engaged approximately 800 seniors across the Sennett and Joo Seng estates. Of these, more than 500 became active participants, regularly attending our programmes, events, and health-related activities.



This strong and growing community presence reaffirms our belief in the importance of going beyond the walls of our centre—bringing care, connection, and meaningful engagement directly to where seniors live.



Meeting the Rising Demand: A New Satellite Centre

To better serve the growing community in Joo Seng, we opened a satellite centre at the Joo Seng Resident Network office in January 2025.

At this welcoming space, seniors now enjoy:

- Rummy Cube games
- Newspaper discussion circles
- Friendly conversations with our caring staff

We also launched a weekly aerobics session using the community space in Joo Seng Estate, encouraging physical wellness and social engagement.



Advance Care Planning (ACP)

In FY2024, we conducted a total of 10 Advance Care Planning (ACP) talks, reaching 389 participants across a diverse range of venues. These included community settings such as Community Clubs and Active Ageing Centres, corporate organisations, and government agencies like the Agency for Integrated Care (AIC) and the Ministry of Social and Family Development (MSF).

ACP Talk Engagements by Venue

S/N	Location	No. of Participants
1	Income @ Tampines Point (Infinity)	61
2	Income @ Tampines Point (Genesis)	62
3	Income @ Tampines Point (Credence)	51
4	Income @ Tampines Point (Ascendant)	60
5	Teck Ghee Community Centre	29
6	Excelitas Singapore	28
7	Kwong Wai Shiu Care @ Potong Pasir	20
8	Sheng Hong AAC (Care) @ Sennett	12
9	Agency for integrated Care (Via Zoom)	9
10	Ministry of Social & Family's Health Fair	57
Total		389

In addition to these outreach efforts, we supported 200 clients in completing their ACPs. We are proud to have achieved a **99% client satisfaction rate**, underscoring the high quality and effectiveness of our ACP facilitation and support services.

Inter-Agency Collaboration and Recognition

Our commitment to promoting ACP was further recognised during an Appreciation Dinner hosted by MSF on 25 October 2024, where our organisation was acknowledged for its steadfast support and contributions to the national ACP movement. Our efforts, which include roadshows, public talks, and mobile clinic initiatives, have been instrumental in advancing the Pre-Planning Campaign launched in July 2023. These multi-platform engagements reflect our continued dedication to raising awareness and empowering individuals to make informed decisions about their future healthcare preferences.

National Silver Academy (NSA) Programme

In FY2024, our National Silver Academy (NSA) programme achieved strong traction, engaging 553 seniors through 45 runs of 12 courses. This marked performance is commendable, especially amidst a competitive learning landscape for seniors.

The programme's success was driven by a combination of high-quality delivery and effective outreach strategies:

- **Quality Curriculum and Facilitation:** Learners consistently expressed satisfaction with the programme's content and the expertise of our trainers. The relevance and depth of the material, coupled with engaging facilitation, led to high learner retention and strong word-of-mouth referrals.
- **Proactive Community Engagement:** Targeted outreach efforts significantly enhanced programme visibility. The team actively participated in multiple community engagement events, including:
 - C3A Active Ageing Fiesta 2024
 - Toa Payoh Public Library Roadshow
 - Chinatown Public Library Engagement Booth

Notably, the **C3A Active Ageing Fiesta** attracted approximately 500 visitors to our booth, resulting in the enrolment of 50 new learners over two days.



Celebrating Five Years of Storytelling: A Legacy in Print

FY2024 marked a significant milestone for the Society of Sheng Hong Welfare Services (SSHWS) with the launch of the fifth and final volume of Community Stories—an initiative that began in 2020 to honour the voices of our community. Over five years, the project grew into a platform of reflection and connection, featuring more than 80 community authors and over 138 stories across 1,000 pages. Each volume, the product of nine months of collaborative effort, offers a heartfelt archive of lived experiences shaped through workshops, writing, and shared purpose.

This meaningful journey would not have been possible without the unwavering support of many. We extend our deepest thanks to the facilitators, editors, authors, volunteers, and the Sheng Hong team whose dedication made this legacy possible. As the project concludes, it leaves behind more than books—it captures the spirit, resilience, and humanity of our community, and stands as a lasting tribute to lives lived meaningfully and shared with generosity.



Partnership Acknowledgments



We are deeply grateful to the individuals, businesses, and volunteers who have contributed valuable goods, services, and time. Your in-kind support strengthens our efforts and helps us extend our reach in many meaningful ways. Please note that the list of donors is not exhaustive, but we are deeply grateful to each and every one of you for standing with us in our mission.

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BARTLEY SECONDARY SCHOOL	FEI YUE ACTIVE AGEING CENTRE @ 174A	HANDICAPS WELFARE ASSOCIATION	JOO SENG RESIDENTS' NETWORK
BLESSED COMMUNITY SERVICES	FEI YUE CREST @ SERANGOON	HEALTH PROMOTION BOARD	KIDSTART
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MY FIRST SKOOL @ 170	PAYA LEBAR METHODIST GIRLS' SCHOOL	SINGAPORE MANAGEMENT UNIVERSITY	WOODLEIGH NPC: COMMUNITY POLICING UNIT
NATIONAL HEALTHCARE GROUP	PCF SPARKLETOTS @ 125	SGCARES VC @ HOUGANG	XING HUA PRIMARY SCHOOL
NATIONAL SILVER ACADEMY (NSA) TRAINERS: GOH KEAT LEONG, LIM HUI FANG, PEARL TANG, SHIRLEY TAN, TAN GEK HAN, YEO THIANG SWEE, AND YONG SER PIN	RED CROSS YOUTH CHAPTER	SPD SINGAPORE	YUYING SECONDARY SCHOOL
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Monetary Donation Acknowledgements



We sincerely thank all our generous donors whose financial contributions have made it possible for us to continue delivering impactful programs and services. Your support enables us to meet the needs of our community and drive meaningful change. Please note that the list of donors is not exhaustive, but we are deeply grateful to each and every one of you for standing with us in our mission.

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ANG KIM WAH	GOH HUEY MIN	KHOO POH HUA STEPHANIE	LEE WAN YUAN
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CHANG SIEW CHOO (ZENG XIUZHU)	HE YUE HUA	KOH BUAY YANG	LEE YOKE KEOW
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LIM OH HONG	ONG WEI CHUAH, BERVYN	TAN SIN GEE	WONG YAP HAU
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LIM ZENG WEI JOEL	RICK SOH SOON TECK	TAY CHUI GUEK	YEO THIANG SWEE
LIM ZHI LUN	RIVERHUB PTE LTD	TAY POI HOON	YONG POH HAN DAWKINS
LIN JIELONG, GERALD	S NAAGAPPAN	TAY RU YU CLAUDIA	YOW AKAU
LOO PUAY SIONG JESLIN	SEAH JIN HENG	TENG POH GEOK	YUEN OI MEI
LUN JINGLAN	SHERYL LIM	TENG SENG LAI	YUET LAI KUN
LORONG KOO CHYE SHENG HONG TEMPLE ASSOCIATION	SIA BEE LING	TENG YUN FONG SPENCER	
MAK YEE SUN	SOH KIAN HWA	TEO YI LUN	
MARCUS LIM YEE YONG	SOH SIN CHOON	TJENG AI GEOK	
MOK CHEE KEONG	TAN BENG LI	TOH POH CHOO	
NEO CHOON CHUAN	TAN CHENG WAH BOBBY	TOH SHANG WEI	
NEO JIA MING	TAN CHOR SOON	TOH YING SENG	
NG CHIP LOON	TAN HENG HAN	TONG BOON CHYE	
NG JING HAO	TAN JOO NOI	TUNG LAY YING	
NG PEI PEI MELINDA	TAN KENG HONG	WAN MARN SENG	
NG POH PENG	TAN KHEE YANG JUSTIN	WEE CHIN CHIN	

Contact Us

Macpherson Sheng Hong Childcare Centre

Infant Care (6 to 17+ mths),
Playgroup to K2 (18 mths to 6+ y/o)

175 MacPherson Road, S'348537

☎ 6858 5862 ✉ childcare@shenghong.org.sg

Hougang Sheng Hong Student Care Centre

School-going children aged 7 to 14 y/o

238 Hougang St 21, S'530238

☎ 6285 2726 ✉ scc@shenghong.org.sg

Hougang Sheng Hong Family Service Centre

Individuals and families with social and emotional issues

☎ 6289 5022 ✉ fsc@shenghong.org.sg

Sheng Hong Active Ageing Centre (Care)@Sennett

Daycare (Maintenance and Dementia), Rehabilitation, Active Ageing

☎ 6239 0933 ✉ aah@shenghong.org.sg



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Email: sshws@shenghong.org.sg